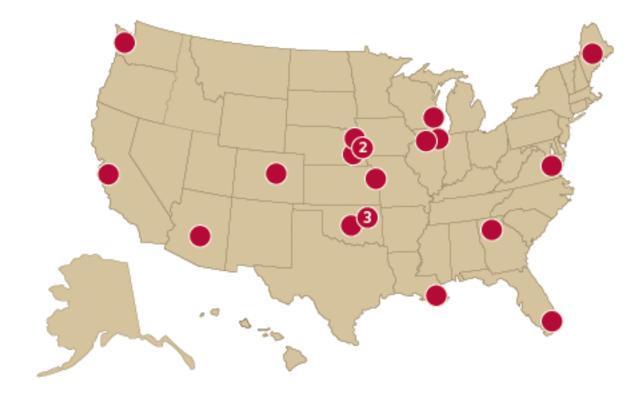




Quality and Cost Drivers in Educare Schools Amy Lusk, Vice President, Educare Learning Network December 3, 2015

EDUCARE



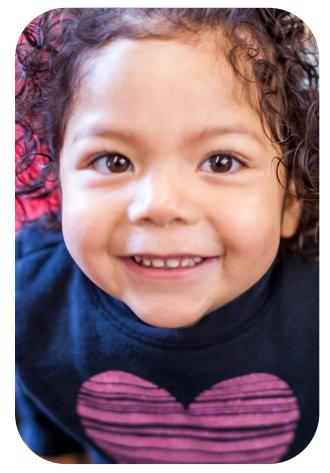
Arizona (Phoenix) Atlanta California at Silicon Valley (San Jose) Central Maine (Waterville) Chicago Denver Kansas City, KS Lincoln, NE Miami-Dade Milwaukee New Orleans Oklahoma City Omaha at Indian Hill Omaha at Kellom Seattle Tulsa at Hawthorne Tulsa at Kendall-Whittier Tulsa at MacArthur Washington, DC West DuPage, IL Winnebago, NE

As of August 2015

Educare Learning Network Vision Statement

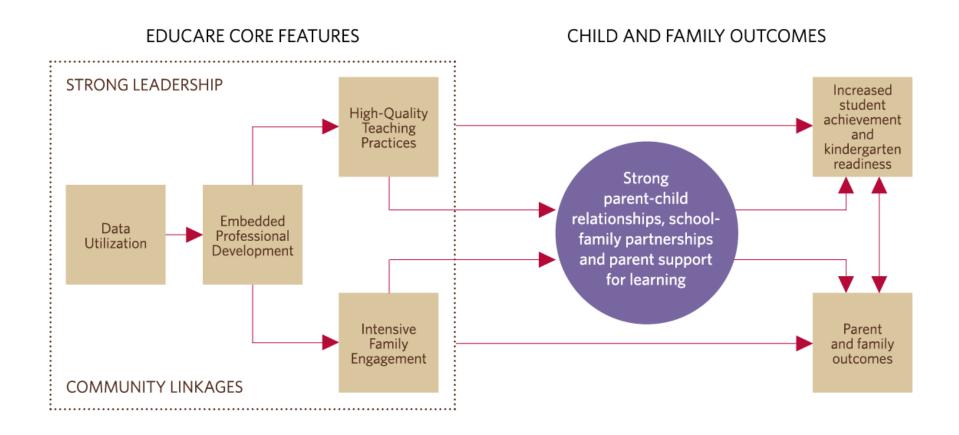


The Educare Learning Network will demonstrate that research-based early childhood education prevents the persistent achievement gap for our nation's most at-risk young children. The Network's evidence, practice expertise and dynamic partnerships will help ensure that all children and families, especially those at greatest risk, will have access to effective early learning, and that the first five years will be an integral part of the nation's education system.





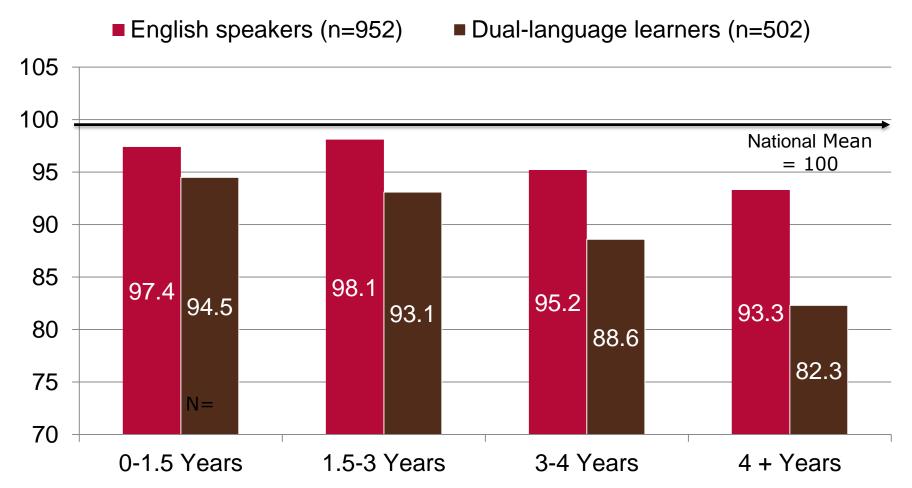
Educare Model Framework



Vocabulary: Children who spend more years in Educare emerge better prepared for kindergarten

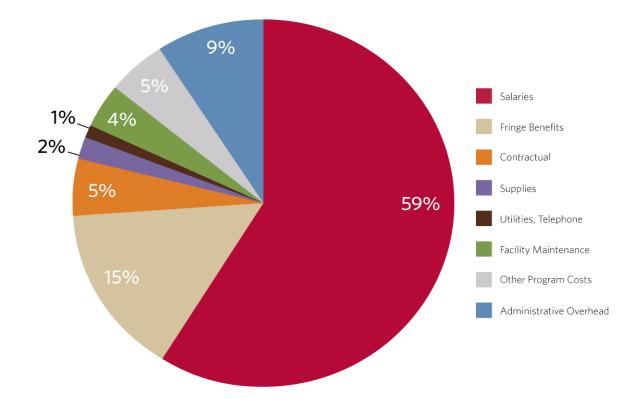


Language Scores (PPVT) of Kindergarten-Bound Children by Entry Age and Home Language



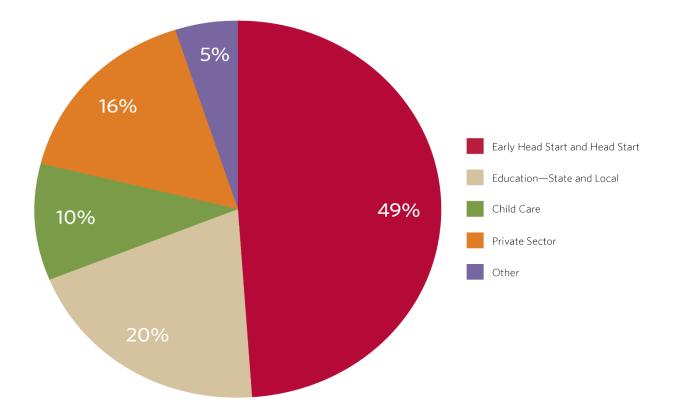
Average Operating Expenses By Category







Average Operating Revenues By Source





Structural Cost Drivers

- Birth to age 5 enrollment
- Full day, full year operations
- Education staff/child ratios:
 - Infant-toddler rooms 3 adults / 8 children
 - Preschool rooms 3 adults / 17 children
- Family engagement caseloads:
 30-50 families per staff member





Practice Cost Drivers – Data Utilization

- Partnership with external researchers
- Full-time Masters-level instructional coaches
- Regular, reflective data dialogues by interdisciplinary teams
- Data used to:
 - Set goals and inform action plans at the individual child, family, classroom and school levels
 - Guide communication with families about children's progress
 - Set staff professional development goals
 - Drive individualization with children and continuous program improvement

Practice Cost Drivers – High Quality Teaching and Learning



Master Teachers -- M.A.s in ECE and 5+ years ECE classroom experience

- Full Time
- Supervise 4-6 classrooms
- Provide practice guidance
- Instructional coaching
- Facilitate regular opportunities for reflective practice and peer learning

Lead Teachers -- B.A. in ECE and 2+ years classroom experience

Assistant Teachers -- A.A. in early childhood and 2+ years classroom experience

Teacher Aides -- H.S. diploma and courses in child development or child care (CDA)

Practice Cost Drivers – Intensive Family Engagement



- Family Support Supervisors -- Master's degrees in Social Work or related fields. Supervisory experience
- Family Support Workers-- B.A. or M.A. degrees in Social Work or equivalent
- Interdisciplinary, data driven planning to strengthen child and family outcomes

Practice Cost Drivers – Embedded Professional Development (EPD)



- On the job professional development supports
- Transfer knowledge into practice
- Individual and group learning, reflection and problem solving
- Routines of collaboration individual and team coaching, reflective supervision and communities of practice

Practice Cost Drivers – Embedded Professional Development



Cost Drivers:

- Strong school leadership and qualified supervisory staff
- Organizational infrastructure, capacity and systems
- Time for staff to participate in reflective supervision, coaching and reflective groups during work hours
- A cadre of qualified substitute teaching staff to maintain classroom ratios during professional development activities

Educare's effective use of resources drives quality



- 1. Generate strong child outcomes
- 2. Meet requirements of multiple public funding streams
- 3. Support continuous quality improvement
- 4. Share lessons learned with the field







Looking Ahead

- Extend the reach of Educare practices in the field
- Understand the cost drivers for implementing components of Educare in other settings













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